

HEALTHCARE

The healthcare industry faces unprecedented pressure to reduce costs while improving the quality of care they deliver— all in the face of increased government regulation and oversight. As we have for nearly 50 years, Waller helps healthcare organizations throughout the United States to meet their strategic goals, respond to significant issues and focus on their primary mission of delivering high-quality care to their patients.

Ranked among the nation's largest healthcare law firms, Waller has grown with our clients, and we have played a significant role in shaping the industry and the markets they serve. Clients value our solutions-oriented approach and appreciate our prompt attention when we are assisting them to resolve critical strategic and operational issues.

Waller represents many of the largest publicly traded and privately owned healthcare companies, tax-exempt hospitals and systems, and publicly owned hospitals and health systems in the United States. Drawing upon our firm-wide experience, teamwork and client-first approach, our deep roster of healthcare attorneys provides counsel regarding regulatory compliance, mergers and acquisitions, joint ventures, government investigations, real estate transactions, commercial finance and securities, commercial litigation, labor and employment, employee benefits and more. Our clients include:

- Accountable Care Organizations
- Behavioral Health Services Providers
- Dental/Orthodontic Providers
- Dialysis Providers
- Health Information Technology Companies
- Home Health and Hospice Providers
- Hospitals and Health Systems
- Life Sciences Companies
- Oncology
- Outpatient Services Providers
- Physician Practice Management Companies
- Healthcare REITs
- Senior Living and Long-Term Care Companies
- Skilled Nursing Facilities
- Specialty Lenders
- Urgent Care Providers

Service Highlights



Legal Services

- Corporate
- Environmental
- Finance & Restructuring
- Healthcare
- Intellectual Property
- Labor & Employment
- Litigation & Dispute Resolution
- Real Estate
- Tax
- Government Investigations and White Collar Defense

"They are clearly the lead healthcare legal group here and across the country. They really kind of live in our world." Client Survey

Honorary Recognition

*by the ABA Health Law Section
Based on Membership*



South Region

Hospitals and Health Systems

- Represented publicly traded LifePoint Hospitals, Inc. in the January 2011 formation of DLP Healthcare LLC, a joint venture with Duke University Health System to assemble a regional network of hospitals and healthcare providers. Subsequently, Waller has represented Duke LifePoint Healthcare LLC in its \$483 million acquisition of non-profit Marquette General Hospital in September 2012, its acquisition of 80% of Twin County Regional Healthcare in April 2012, its acquisition of Maria Parham Medical Center in October 2011, its acquisition of Person Memorial Hospital in September 2011 and the acquisition of nine hospital-based catheterization labs and mobile catheterization labs in North Carolina in May 2011.
- Represented a publicly traded hospital company formation of a joint venture to share in the ownership and operation of a 97-bed hospital, a 115-bed long-term care and rehabilitation facility, an assisted living facility, a wound care center and a medically supervised wellness center
- Represented a Florida-based tax-exempt health system in its consolidation of not-for-profit hospital
- Represented a privately held hospital company in the negotiation and completion of a long-term lease with a with a regional medical facility; the transaction will include the construction of a new hospital to serve the residents of southeast Arizona
- Provided counsel to a private equity-backed hospital company in the sale of an acute care hospital to a tax-exempt health system
- Represented a privately held acute-care hospital company in its acquisition of a community hospital in Oklahoma
- Advised a privately held acute-care hospital company in the sale of a medical center to an Alabama-based tax-exempt health system
- Represented a privately held health system in its merger with a private-equity backed hospital company
- Represented LifePoint Hospitals, Inc. in connection with the \$145 million acquisition of Sumner Regional Medical Center, a four-hospital, tax exempt healthcare system that filed for Chapter 11 bankruptcy protection
- Represented a publicly traded health system in a joint venture for the development of 15 urgent care centers
- Assisted a newly formed tax-exempt corporation in acquiring a 25-bed critical access hospital in Tennessee
- Represented a state medical college and negotiated a 50-year academic affiliation agreement with an investor-owned hospital company that established a long-term solution for the location of the college's residency program
- Assisted a county-owned medical center in Mississippi in the acquisition of a hospital from an investor-owned hospital system and advised a municipal hospital district in its joint

venture with an investor-owned hospital company that resulted in the construction of a new hospital and the formation of a nonprofit organization focused on general health activities for residents in the region

Behavioral Health Services

- Represented a publicly traded provider of inpatient behavioral healthcare services in two concurrent acquisitions with an aggregate value of more than \$250 million
- Served as Company Counsel to Psychiatric Solutions, Inc. in its acquisition by Universal Health Services, Inc. in a \$3.1 billion merger transaction in November 2010
- Advised a private equity portfolio company in the acquisition of a therapeutic boarding school
- Advised a publicly traded provider of inpatient behavioral healthcare services in its \$90 million acquisition of an inpatient behavioral healthcare facility
- Provided counsel to a Chicago-based private equity firm in the purchase of a majority ownership position in a nationally recognized residential treatment provider
- Advised an investor-owned behavioral healthcare company in connection with its acquisition of a 90-bed facility pursuant to a previously confirmed plan of reorganization and Section 363 of the bankruptcy code

Dental Support Organizations

- Represented private equity firm, Huron Capital Partners in its investment in Dynamic Dental Partners, a dental services organization that provides operational support to a network of dental practices in Florida, Arizona and Virginia. In December 2013, the transaction was recognized as the M&A Deal of the Year (\$25mm to \$50mm) at the 12th Annual M&A Advisor Awards in New York.
- Provided counsel in the \$400 million acquisition of a dental practice management company in a transaction financed through a combination of private equity, senior debt and mezzanine financing and advised the management team of a healthcare services company in a \$40 million private equity raise
- Advised a Chicago-based private equity firm in its sale of a dental support organization to California-based private equity firm
- Counsel to a dental practice management company in a Section 363 bankruptcy sale of substantially all of its assets to a new lender-owned company

Post-Acute Care, Senior Living and Long-Term Care

- Represented a publicly traded provider of post-acute care services in its \$95 million acquisition of a home health provider with nearly 50 locations in Florida and Louisiana
- Counsel to a privately held provider of skilled, home-health and personal-care services in its \$75.5 million sale to a publicly traded home healthcare provider
- Represented a publicly traded provider of post-acute care services in its \$71 million acquisition of a Texas provider of home health and hospice services operating 47 locations
- Advised a publicly traded REIT in a preferred capital investment in a joint venture for the acquisition of six senior living facilities for approximately \$40,000,000
- Represented an investment company in the acquisition and leaseback of, and the assumption of bridge loan and HUD-insured permanent financing for, a portfolio of ten skilled nursing facilities located throughout the Southeast
- Counsel to one of the country's largest and fastest-growing coordinated care plans in its acquisition of a multi-specialty, medical health services organization
- Represented a tax-exempt organization in the sale of eight skilled nursing facilities in Massachusetts and New Hampshire to affiliates of a NYSE-listed healthcare real estate investment trust
- Counsel to a publicly traded REIT in its \$100,000,000 acquisition of assisted living facilities in four Midwestern states
- Represented a trust company in its divestiture of seven "distressed" nursing homes in Texas and Indiana in transactions with an aggregate value of nearly \$13,000,000 over an eight-month period

Life Sciences

- Represented UK-based biotechnology company Silence Therapeutics (AIM:SLN) in its \$25 million acquisition of Intradigm Corporation
- Counsel to India-based Piramal Healthcare in its \$40 million acquisition of Minrad International (NYSE:BUF), a U.S. pharmaceuticals manufacturer
- Represented India-based Piramal Healthcare in its \$4.2 million acquisition of RxElite (OTCBB:RXEI), a U.S. pharmaceuticals distributor
- Advised a U.S. pharmaceutical products manufacturer and distributor on multiple acquisitions of pharmaceutical products from Asian, Canadian and domestic licensors
- Represented international biopharmaceutical company in its \$25 million acquisition of a private U.S.-based drug development

and manufacturing company

- Provided counsel to a U.S. specialty pharmaceutical distributor in connection with the negotiation of a joint venture with German-based healthcare provider and manufacturer
- Represented a U.K. life sciences company in sale of patent and related intellectual property portfolio to multinational pharmaceuticals company

Healthcare Technology

- Represented Passport Health Communications, Inc., a leading provider of software and revenue cycle solutions to hospitals and healthcare providers, in its \$850 million sale to Experian plc, the global information services company
- Advised a leading provider of healthcare business and operational services in its acquisition of a leading healthcare revenue cycle management firm
- Counsel to a leading provider of healthcare business and operational services in its acquisition of a Texas-based healthcare staffing firm
- Represented Passport Health Communications, Inc. in its acquisition of California-based Data Systems Group
- Represented the subsidiary of a publicly traded hospital company in its capital investment in a developer of mobile patient monitoring technology
- Assisted a publicly traded hospital company in its joint venture with a technology company focused on the integration of patients' medical histories into healthcare provider systems and workflows

Physician Practices

- Represented Florida-based Wolverine Anesthesia in its acquisition by TeamHealth Holdings Inc. (NYSE:TMH)
- Represented a Michigan-based anesthesia practice in its \$135 million sale to a NYSE-listed medical group

Articles

- "Some Key Terms of Hospital-Physician Employment Contracts," by Cory A. Brown, Memphis Medical News
- "Tennessee Prescription Safety Act of 2012 Creates New Administrative Tasks for Physicians," by Cory A. Brown, Memphis Medical News
- "New Pain Clinic Laws May Affect More Than Just Pain Clinics",

by Cory A. Brown, Memphis Medical News

- "OIG Finally Issues Advisory Opinion on Co-Management Arrangements", by Cory A. Brown, Memphis Medical News
- Trustee Bulletin, a publication of Texas Health Care Trustees, Fletcher Brown, partner, regular contributing author on ethics topics
- Contributing Author, AHLA Representing Physicians Handbook, Third Edition
- Contributing Author, AHLA Corporate Practice of Medicine: A Fifty State Survey
- "Measuring the Compliance Program's Effectiveness: Suggestions for the Board," By Fletcher Brown, BoardRoom Press
- In a rare move, the OIG rescinds a 2006 Advisory Opinion
- "Strategic Partnerships Between Investor-Owned Companies and Nonprofit Hospitals or Health Systems: Top Ten Key Considerations," By W. Kenneth Marlow, Lanta Wang, Donald B. Stuart, Brandon M. Schirg and Kim Harvey Looney, AHLA Business Law & Governance
- "Will Growth, Consolidation Lead Residential Addiction Treatment Industry to Police Itself in Terms of Ethics & Marketing?" by Colbey Reagan, Nashville Medical News
- "The Advantages of a Receivership - When Your Collateral is in Jeopardy," Co-authored by Ryan Cochran and Blake Roth, ABL Advisor
- "House Passes Bill to Repeal the Affordable Care Act" by Nora L. Liggett and Colin H. Luke on the Waller Healthcare Blog
- "Enforcement Trends: Five Lessons from Recent OCR Resolution Agreements and Other Enforcement Risks" by Beth Pitman on the Waller Healthcare Blog
- "How to De-stress a Distressed Senior Living Company," □ co-authored by Jeffery D. Parrish and John C. Tishler
- J.D. Thomas Posts, "Healthcare Industry on Pins and Needles: The Repeal of the ACA and What Comes Next" on Waller Healthcare Blog
- "Blockchain Technology and Applications for Healthcare" Kristen Johns on the Nashville Medical News blog
- "IRS taking harder look at non-profit hospitals" Don Stuart quoted in FierceHealthcare
- "What Anesthesiologists Need to Know About Enforcement of Non-Compete Agreements," by Amanda K. Jester and Ashleigh VanLandingham, Anesthesia Communique
- "A Cost-Effective Approach to Protecting Innovation in Healthcare," by Nate Bailey and Nicolo Davidson, Executive Nashville
- Brent Bowman Posts, "Oncology Providers Beware: Possible Implications of CMS' Proposed Rule on Off-Campus Provider-

Based Departments " on Waller Healthcare Blog

- Alex Mills Posts, "Many Questions Left Unanswered in the Wake of Long-awaited CMS Proposed Rule Regarding Off-Campus Provider-Based Departments" on Waller Healthcare Blog
- Roundtable Discussion Provides Insights on State of Data Interoperability in Healthcare
- Beth Pitman Posts, "HHS Issues Proposed Rule for MACRA Quality Payment Program" on Waller Healthcare Blog
- Steve Blumenthal Posts, "InfraGard Incident Response Briefing Focuses on Proactive Cybersecurity Efforts" on Waller Healthcare Blog
- Ken Marlow and Lanta Wang co-author AHLA Connections "Defending the Deal: The Attorney General Review Process in Nonprofit Hospital Conversions"
- J.D. Thomas and Jeff Parrish Posts, "DOJ Announces Elder Justice Task Force Locations, Including Nashville and Middle Tennessee" on Waller Healthcare Blog
- J.D. Thomas Posts, "Recent Developments in Hospice Fraud and Abuse" on Waller Healthcare Blog
- Waller co-authors Health:Further Quarterly Intelligence Report on Telehealth
- Kevin Page Posts, "OCR Announces Phase 2 HIPAA Audit Program" on Waller Healthcare Blog
- Caitlyn Whitney Posts, "CMS Releases 2016 Value-Based Payment Modifier Program Results for Physicians" on Waller Healthcare Blog
- J.D. Thomas Posts, "Election Year Politics and Ongoing Transformation of Healthcare: A Recap of the LHC Delegation to D.C." on Waller Healthcare Blog
- Steve Blumenthal Posts, "Push for Interoperability Grows with a Series of Recent Announcements" on Waller Healthcare Blog
- Beth Pitman Posts, "From Measuring "Clicks" to Measuring Performance" on Waller Healthcare Blog
- J.D. Thomas Post, "Speakers Address Key Issues for Long Term Care Providers at AHLA Event" on Waller Healthcare Blog
- Richard Westling Post, "Justice Department Enforcement Efforts Continue to Focus on Home Health" on Waller Healthcare Blog
- J.D. Thomas Post, "Sixth Circuit Severely Narrows Available Damages Under the False Claims Act" on Waller Healthcare Blog
- Richard Westling, Daniel Patten Post, "CMS Finalizes Rule Implementing the ACA's 60-Day Report and Return Provision for Self-Identified Overpayments" on Waller Healthcare Blog
- Kristen Johns Posts, "FDA Takes On 2016's Ubiquitous Issue: Cybersecurity" on Waller Healthcare Blog
- "FTC Administrative Actions and Comments Indicate Shifting Landscape for Hospitals and Other Providers," By Beth Vessel and Ashleigh VanLandingham, Health eSource, ABA Health Law

Section

- J.D. Thomas Post "Hospitals Celebrate Small Victory in Fight Related to RAC Appeals Backlog" on Waller Healthcare Blog
- Colin Luke Post "Bundled Payments: Are They Finally Here?" on Waller Healthcare Blog
- Mark Peters Posts, "DOL Final Rule Impacts Home Health "Companionhip Services" Exemption" on Waller Healthcare Blog
- J.D. Thomas Posts, "Supreme Court Evaluating Implied Certification in FCA Cases" on Waller Healthcare Blog
- Beth Vessel Posts, "FTC Continues Focus on Healthcare Transactions with Penn State Hershey Merger" on Waller Healthcare Blog
- J.D. Thomas Posts, "Hospitals Hit Hard in 2015 False Claims Act Enforcement" on Waller Healthcare Blog
- Sean Sullivan Posts, "Supreme Court Weighs ERISA Preemption and Health Data Collection" on Waller Healthcare Blog
- Vinh Duong and Nora Katz Posts, "Recruiting and Employing International Medical Graduates Post Medical Training " on Waller Healthcare Blog
- "Report on the Financial, Operational and Legal Status of Government-Owned Community Hospitals," Co-authored by Ryan K. Cochran, www.StateOfYourHospital.com
- "Legal Update: Is Your Pain Practice Appealing to Investors," Co-authored by Amanda Jester, *Outpatient Surgery Magazine*
- "When Your Hospital Becomes The Patient," □ by Brian Browder and John Tishler, *Health Care Law Monthly*
- Beth Pitman Post "Relief for 2015 Meaningful Use Reporting but Stage 3 Final Rule Future is Uncertain" in Waller Healthcare Blog
- Jeff Parrish Post "OIG Takes Aim at Skilled Nursing Therapy Billing" in Waller Healthcare Blog
- Beth Pitman Post "OIG Recommends Strengthening OCR Oversight of HIPAA Privacy and Breach Follow-up" in Waller Healthcare Blog
- J.D. Thomas and Meredith Toole Post "Thoughts from the 2015 AHLA Fraud and Compliance Forum" in Waller Healthcare Blog
- Mark Peters Post "DOL Asks D.C. Circ. For Quick Approval Of Home Care Rule" in Waller Healthcare Blog
- Donald Stuart authors "Community Health Needs Assessments and Implementation: The Board's Ongoing Responsibility" on the *Governance Institute E-Briefings-Vol 12, No. 5*
- J.D. Thomas Posts "Senator Grassley Takes Notice of OIG Reports Alleging Fraud in Pediatric Dental Practices" in Waller Healthcare Blog
- Steve Blumenthal Posts, "A Healthy Dose of Data Security

Awareness" on Waller Healthcare Blog

- Kristen Larremore talks "CMS Issues Proposed Stark Law Modifications" on the Birmingham Medical News Blog
- Michael Staley posts, "House Passes 21st Century Cures Act" in the Waller Healthcare Blog
- Steve Blumenthal Posts, "Congress Opens the Medicare Data Toolbox" on Waller Healthcare Blog
- Steve Blumenthal Posts, "Setting the Stage for Interoperability" on Waller Healthcare Blog
- Ken Marlow co-authors "Building a Hospital Joint Venture: A Blueprint for Success" with Barry Sagraves from Juniper Advisory
- Mark Folk's latest blog "Fade to Black ... for Now? The Twisting Tale of Telemedicine in Texas" published in Texas Association of Freestanding Emergency Centers May newsletter
- John Tishler and Ryan Cochran author article on the "Eight Survival Strategies for Nonprofit Boards" in Trustee Magazine
- Kristen Johns Posts "Creating a Mutually Beneficial Relationship between Innovators and Institutions" in Waller Healthcare Blog
- Attorney Ken Marlow co-authors article with Juniper Advisory's Rex Burgdorfer for The Governance Institute
- Rob Harris and Tyson Bickley Posts "Tips on and Trends in Healthcare IT Investments" in Waller Healthcare Blog
- JD Thomas talks "What's Past is Prologue: Health Care Fraud Enforcement and What's Ahead for 2015" in the Journal of Health Care Compliance
- Angela Youngberg Posts "Hurry Up and Wait: Senate Says "Not So Fast" to the Sustainable Growth Rate Bill" in Waller Healthcare Blog
- Attorneys Don Stuart and Kim Looney Author Chapters in "The ACO Handbook: A Guide to Accountable Care Organizations, Second Edition"
- Attorney Steve Blumenthal discusses the "Healthcare Data Boom" in Advance for Health Information Professionals
- Denise Burke and Nora Liggett author article on Ambulatory Surgery Centers in Memphis Medical News
- Steve Blumenthal Posts, "Data Analytics is (Still) the Next Big Thing" on Waller Healthcare Blog
- Steve Blumenthal Posts, "EHRs, Data Integrity and the Critical Need for a Data Governance Plan" on Waller Healthcare Blog
- Andy Norwood Posts "From Here to There: What It Will Take to Achieve the Goals of Population Health" in Waller Healthcare Blog
- "The Year Ahead for Providers," by Denise Burke, Angela Youngberg, John Arnold and Cory Brown, Memphis Medical News

- "Consumer-Driven Healthcare," by Colin Luke, Birmingham Medical News
- "Health Care Goes Global: Recruiting and Employing International Medical Graduates," by Vinh Duong and Nora Katz, BNA's Health Law Reporter
- "Ebola in the Workplace: Balancing the Rights and Responsibilities of Healthcare Workers," by Mark W. Peters and Chen G. Ni, ABA Health Law Section eSource, Vol. 10, No. 3
- "Economic and Insurance Risk Considerations for Hospitals and Healthcare Providers in Dealing with Ebola," by Robb Harvey, Neil Krugman, Mark Bell and Mike Fant, ABA Health Law Section eSource, Vol. 10, No. 3
- "The Important Role of CRNAs in a Complex Staffing, Regulatory, and Reimbursement Environment," co-authored by Kim Harvey Looney, AHLA Hospitals & Health Systems Rx
- "Competitors Collaborate," by Brian R. Browder, Modern Healthcare
- "Oncology Joint Ventures: When Do They Make Sense?," by Colin Luke, Birmingham Medical News
- "Slicing the Pie: Protecting Health Plan Subrogation Rights Post McCutchen," Stan Graham and Jeb Gerth in American Lawyer
- "Clouds on the horizon: Protecting your data from thieves," by Steve Blumenthal, Nashville Business Journal
- "The Rise of the Hospital Joint Venture," co-authored by Ken Marlow, Governance Institute E-Briefing
- "Managing Student Health Records - The Intersection Between FERPA and HIPAA in Campus Health Center," by Colbey Reagan and Aron Karabel, TICUA eNews
- "What Lawyers Must Do to Comply with HIPAA," by John Arnold, Tennessee Bar Association Journal
- "Protecting Personal Health Information on Mobile Devices," co-authored by Kevin Page, Chicago Medicine
- "Strategies for Healthcare Companies to Negotiate the Scope of Civil Investigative Demands in False Claims Act Investigations," by Bill Athanas and Jennifer Weaver, ABA Health eSource
- "The Year Ahead for Hospitals and Health Systems," by George W. Bishop III, Becker's Hospital Review
- "Legal Pitfalls in Employer-Based Health Savings Accounts," by Sean Sullivan, General Counsel Agenda
- "Protecting PHI on Mobile Devices," co-authored by Kevin Page, ABA Health eSource
- "Hot Topics in Health Law: Unbundling Bundled Payment Contracts," by John Arnold, Memphis Medical News
- "Drafting Facility Policies for Returning Explanted Devices: Key Legal and Practical Considerations," Jennifer L. Weaver, Journal of Health & Life Sciences Law, Vol. 7, No. 1
- "Increasingly Common Bedfellows - Collaborations Between

Academic Medical Centers and Investor-Owned Health Care Companies," Brian R. Browder, AHLA Connections

- "How Implementing an Internal Investigations Policy Can Help Health Care Companies Reduce Risk and Expense," William Athanas and John Park, AHLA Connections
- "Hot Topics In Health Law: CMS Proposes Broadening Medicare Enrollment Restrictions To Combat Fraud," by John Arnold, Memphis Medical News
- "Legal Duties and Avoiding Liability: A Nonprofit Board Member Primer," by Paul S. Davidson and Tera Rica Murdock, Trustee magazine
- "Valuing Services Provided: FCA Damages in the Wake of United States v. Anchor Mortgage Corp.," co-authored by Jennifer Weaver, BNA's Health Care Fraud Report
- "Feds knocking? Be ready to respond," by Richard W. Westling, Nashville Business Journal
- "Regulatory Issues in Ambulatory Surgery Center Acquisitions," Nora L. Liggett, ABA Health eSource
- "Medical Devices and Malware: The Latest Hospital-Acquired 'Infection'," by Robb S. Harvey, Kim Harvey Looney and E. Andrew Norwood, Healthcare Informatics
- "What Implications Will the Supreme Court's Taxing Power Decision Have on the Goals of the Affordable Care Act and Healthcare?," Donald B. Stuart, Journal of Health & Life Sciences Law
- John Claybrook, Partner, co-Author of "The 36M Mistake: Why Hospitals and Health Systems Need to be Aware of Real Estate Risks", featured in Becker's Hospital Review
- "The Duty to Preserve: Help Me Hold On," by Paul S. Davidson and Tera Rica Murdock, Healthcare Liability & Litigation
- "Indemnity Rights Under the False Claims Act: Fact or Illusion," Paul S. Davidson, BNA's Health Care Fraud Report
- "What Should Be Keeping You Awake at Night: Litigation Holds in Health Care," by Paul S. Davidson and Tera Rica Murdock, BNA's Health Law Reporter
- "Avoiding a Health Care Data Breach," By Colbey B. Reagan and Robb S. Harvey, Health Care Law Roundtable
- "What to Do When a Client Receives a Federal Grand Jury Subpoena," by William C. Athanas, The Alabama Lawyer
- "Hard Truth About the False Claims Act," by Jennifer L. Weaver, Outpatient Surgery
- "Quality of Care, Medical Necessity, and the Peer Review Process: A Compliance Risk that Every Hospital Should Understand," Richard W. Westling, BNA's Health Law Reporter
- "What the Supreme Court Ruling Means for Healthcare M&A," Brian R. Browder and Donald B. Stuart, Executive Insight – The Politics of Healthcare

- DRUG TOPICS, "Diabetic test strips and state tax laws"
- URGENT CARE NEWS, "Top Four Legal Issues to Consider When Opening an Urgent Care Center"
- "Doctors, Hospitals Seek New Partners," Brian R. Browder, Nashville Business Journal
- AHLA's BUSINESS LAW & GOVERNANCE GROUP, "You Can't Have One Without the Other; Removing Regulatory Roadblocks on the Path to Healthcare Reform"
- "Can Your Practice Benefit from Small Employer Medical Insurance (SEMI)?," by Leigh Griffith, Modern Medicine
- REBUSINESS ONLINE, "Legal Changes Could Impact Medical Office Sector"
- LONG TERM LIVING MAGAZINE, "Improve quality of care to reduce liability"
- AHLA CONNECTIONS, "Caveat Emptor - Will Change Ever Be Materially Adverse Enough to Be a 'MAC'?"
- OUTPATIENT SURGERY MAGAZINE, "Securing Your Patients' Information"
- "Using the Double Lockbox to Navigate Healthcare Asset-Based Lending," by Robert L. Harris, ABF Journal

Bulletins

- Private Equity in Healthcare: Full Speed Ahead (with Guardrails): DOJ Complaint Highlights Regulatory Risks but Firms Should Stay the Course
- Recent Cases Offer Increased Prospects for Mergers by Competing Hospitals
- New Tennessee Law Mandates Notification of Data Breaches Involving Encrypted Data
- The Interoperability Requirements of the Medicare Access and CHIP Reauthorization Act of 2015
- Waller is Leading the Effort to Continue Medical Malpractice Reform in Tennessee with Proposed Legislation to Help Protect Healthcare Providers
- In Surprise Move, DOJ Drops Prosecution of Tennessee Oncologist Accused of Using Misbranded Drugs
- Management Company May Achieve Tax Savings by Consolidating PC Into Income Tax Return
- Waller Launches Comprehensive Ebola Legal Resource Site for Employers
- IRS Announces Federal Income Tax Developments Related to the West African Ebola Outbreak
- Participate in an ACO? Are Your Hospital's Bonds Still Tax Exempt?
- Waller Updates Ebola Legal Resource Website

- Waller Launches Comprehensive Ebola Legal Resource Website
- September 22 Deadline Looms: Less than Three Weeks Remain to Update Business Associate Agreements Under Final HIPAA Omnibus Rule
- A Closer Look at the Two Midnight Rule as CMS Delays Enforcement Again Amid Legislative and Judicial Challenges
- CMS Halts Enrollment of New Home Health Agencies in Large Swaths of Texas, Florida and Michigan
- Are Physician Non-Competition Agreements in Texas in Danger?
- Texas Medical Board Adopts Rules Required by SB 406 to Ease Supervision of PAs and APRNs
- New Application Deadline of Nov. 30, 2013 for Texas Physician Education Loan Repayment Program
- 2013 Texas Legislative Session Update
- Jury Finds Tuomey Healthcare System Guilty of Stark and False Claims Act Violations Pursuant to Physician Employment Agreements
- Sixth Circuit Reverses \$11.1 Million FCA Judgment Against MedQuest
- New OIG Compliance Podcast Offers Practical Suggestions to Healthcare Boards
- Qui Tam Lawsuit Could Signal New Era of Scrutiny for Ambulatory Surgery Centers
- Five Reasons Healthcare Will Be the Topic to Watch This Session of the Texas Legislature
- HHS/Office of Civil Rights Once More Into the Breach
- IRS and SEC Bond Initiatives Aimed at Tax-Exempt Hospitals and Other 501(c)(3) Organizations
- Personal Care Services Under Scrutiny
- New OIG Report Cites \$1.5 Billion in Inappropriate Medicare Payments to Skilled Nursing Facilities
- Antitrust Enforcement Update: FTC Agrees to Settlement with Renown Health Over Acquisitions of Cardiology Practices in Reno
- "Acquiring Healthcare Assets from the Distressed Seller," Financier Worldwide, March 2010
- Can Participation by a Nonprofit Hospital in an ACO Trigger Unexpected Bond Consequences?
- CMS Adopts Final Rule Clarifying Home Health Agency 36 Month Rule
- Survey Shows Healthcare Providers Preparing for ACO Era as Government Announces New Incentives for Participation in Accountable Care Organizations
- Additional Information about Accountable Care Organizations
- Court of Appeals Decision Clarifies Provisions of the Hospital

Lien Act of Tennessee

- Congress Postpones Medicare Physician Reimbursement Rate Cuts
- CMS Publishes Healthcare Reform Fraud and Abuse Provisions
- Immigration Law Update: ICE Serves New I-9 Notices of Inspection, USCIS Announces Final Rule Adjusting Fee for Immigration Benefits
- NY Attorney General Investigates Healthcare Credit Cards
- Good Intentions Gone Wrong: CMS Proposes New Rule to Clarify Home Health Agency 36 Month Rule
- More than 100 Comments Available for Review on New Tax Exemption Requirements for Nonprofit Hospitals
- Physician-Owned Enterprise Enters into \$7.3 Million Civil Monetary Penalty Settlement with OIG
- CMS Issues Proposed Rule on In-Office Ancillary Services Disclosure Requirement
- Senior Living Industry Rocked by IRS Tax Challenge
- Tennessee Supreme Court Narrows Hospital Peer Review Privilege
- CMS Mandates Accreditation for Imaging Providers; Accrediting Organizations Named
- Regional Health Information Organizations and Tax-Exempt Status

Media Mentions

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- "Data Breaches: Hospital Hit With \$3.2M Penalty for Ongoing Health Data Security Lapses," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Data Breaches: Stolen Storage Device Leads to \$2.2M Settlement for Insurer," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
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- "Privacy: Businesses Sharing Consumer Health Data Must Comply With FTC Act Too," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Data Security: Catholic Health System Reaches \$2.1 Million Settlement," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)

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- "With 8k more physicians than Kaiser, Optum is 'scaring the crap out of hospitals,'" Ken Marlow quoted in Becker's Hospital Review
- "UnitedHealth builds a physician army in race to control costs," Ken Marlow quoted in Health Data Management
- "It's Optum, not Amazon, that is 'scaring the crap' out of hospitals," Ken Marlow quoted in HealthExec
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- "Bundled Payment Initiatives Pushed Back Again," Colin Luke Quoted in Home Health Care News
- "Vanderbilt hospital employees breached patient records," Beth Pittman quoted in the Tennessean
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- "Fraud, anti-kickback penalties to double," Jennifer Weaver Quoted in Modern Healthcare
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Weaver Quoted in Crain's Chicago Business

- InCharge Healthcare 2016: Nashville Medical News Recognizes Eight Waller Attorneys
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- "Will Physician Telehealth Consultations Cross State Borders?," John Arnold quoted in mHealth Intelligence
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- Mark Peters quoted in Modern Healthcare "Feds delay enforcement of home care wage rule"
- Kristen Larremore talks Stark Law in RevCycle Intelligence "Will CMS Proposed Stark Law Revisions Bring Doctors Relief?"
- Denise Burke quoted in Memphis Daily News "Memphis health pros respond to big insurers announcing merger deals"
- Colbey Reagan discusses behavioral health investments in Modern Healthcare "M&A Watch Q2: Pay parity draws investors to behavioral health"
- Don Stuart Speaks Re: ACA in Modern Healthcare, "Not-for-

profit hospital's tax exemption case could signal trouble for others"

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- Fletcher Brown gives opinion on challenges to ACA in PartBNews "More patients, bigger practices likely the long-term outcome of King v. Burwell"
- Kim Harvey Looney talks Medicaid expansion in Modern Healthcare "Obama in Tennessee: 'Y'all should be able to find a solution' to Medicaid expansion"
- Attorney Mark Folk talks physician practices in latest Modern Healthcare article "No hangover: Doc buying binge rolls on as systems learn from past deals"
- Don Stuart talks about "Taxing challenges as not-for-profit rules shift" in Modern Healthcare
- Waller counsels Ventas in definitive agreement to acquire Ardent Health Services for \$1.75 billion
- "You need money to raise money, and other health IT investment tips from Nashville pros" from Waller's Healthcare and Big Data Series
- Steve Blumenthal discusses malpractice concerns with wearable technologies in The Memphis Daily News
- George Bishop speaks about hospital investments in the Nashville Business Journal
- "They're making money on fee-for-service," Kim Looney talks ACOs in Modern Healthcare
- FBI raid at a Williamson County construction office as part of an ongoing investigation into nine Tennessee Department of Transportation and two Metro Nashville Airport Authority contracts in The Tennessean
- "Lifesavers or kickbacks? Critics say patient-assistance programs help keep drug prices high," Don Stuart quoted in Modern Healthcare
- "Politics Versus Economics and the Enduring Mystery of Medicaid Expansion," Fletcher Brown quoted in The Huffington Post
- "4 Trends in the current Stark Law enforcement climate," Michelle Marsh quoted in Becker's Hospital Review
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- InCharge Healthcare 2015: Denise Burke Recognized by Memphis Medical News
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- "Providers keep borrowing while the borrowing's good, fearing higher rates," Robert L. Harris quoted in Modern Healthcare
- "Identifying trends in False Claims Act enforcement," Jennifer

Weaver quoted in Becker's Hospital Review

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- "Provider, pharmacy sector see lively quarter," Ken Marlow quoted in Modern Healthcare
- "HCTL Spotlight: Matt Burnstein," Healthcare Transaction Lawyers
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- "The Reward of HIPAA Risk Assessment," Angela Youngberg quoted in For The Record
- "Doctors prepare for gift disclosure rules," Denise Burke quoted in the Tennessean
- "Health IT and Liability: How to Protect Your Hospital When Software Fails," E. Andrew Norwood quoted in Becker's Hospital Review
- "Why health IT is so hot right now," Don Moody and Matt Burnstein quoted in the Nashville Business Journal
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- "MDSave raises \$2M," Waller mentioned in The Nashville Post
- "Forget Target, your health care info is more at risk," Colbey Reagan quoted in The Tennessean
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- "Physician pay: What's a doctor worth?," Michelle Marsh quoted in The Tennessean
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- "CVS Caremark Puts Up \$4M to End FCA Suit," Jennifer Weaver, attorney, mentioned, Health Law 360
- "Narrowing the scope of CIDs," Bill Athanas quoted in Healthcare Finance News
- "Waller's Health Care Chief Talks Industry Trends," Ken Marlow quoted in Nashville Business Journal
- "Healthcare IT Security Is Difficult, But Not Impossible," Robb S. Harvey quoted in CIO magazine
- "Paid Overpayments, Settlements Could Be Tax Deductible," Leigh Griffith quoted in Medical Practice Compliance Alert
- "Managing Healthcare Litigation Costs," by Paul S. Davidson, Healthcare Finance News
- "Amanda K. Jester Joins Waller as Partner"
- "Avoid NPP-doctor supervision violations for diagnostic tests,"

Kim Harvey Looney quoted in Medical Practice Compliance Alert

- "Industry reacts to employer mandate delay," Shannon Goff Kukulka quoted in Employee Benefit News
- "Take 7 steps to protect your practice's NPI, DEA numbers," Colbey Reagan quoted in Medical Practice Compliance Alert
- "A Cash-Raising Healthcare Real Estate Strategy," Jeff Calk quoted in HealthLeaders Media
- Bob Boston, Robb Harvey, Chase Cole and George Bishop Named to NBJ's "Best of the Bar"
- "Developing a "Best-in-Class" Internal Investigation Policy," William C. Athanas and John Park quoted in Health Care Law Roundtable
- "Empowered by ACA, old fraud law puts new scrutiny on doctors," Kim Harvey Looney quoted in American Medical News
- John Claybrook, Partner, co-Author of "The 36M Mistake: Why Hospitals and Health Systems Need to be Aware of Real Estate Risks", featured in Becker's Hospital Review
- "ACOs, Bundled Payments, Quality & Access," Kim Harvey Looney quoted in Nashville Medical News
- "To Be or Not To Be Independent: 5 Considerations for Community Hospitals," Brian R. Browder quoted in Becker's Hospital Review
- "Drawing Attention: Whistle-blowers Follow Spotlight to Nashville," Jennifer Weaver quoted in Modern Healthcare
- "Health Scare" THE DEAL PIPELINE
- "Cardiac Arrests – Hospitals anxious they could face hefty False Claims penalties in implanted cardiac defibrillator cases," MODERN HEALTHCARE
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- Waller mentioned in NASHVILLE POST, "Waller opens in Texas"
- Waller mentioned in NASHVILLE BUSINESS JOURNAL, "Waller opens new office in Austin"
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- Amy Roland in NASHVILLE BUSINESS JOURNAL, "Waller attorney: Vendor, expense key in electronic health records"
- "Is Your Hospital Considering a Transaction? 4 Legal Areas You Must Address," Brian R. Browder quoted in Becker's Hospital Review
- "An Overview of Recent Challenges to Hospital Transactions: Is the FTC Really More Aggressive?," Brian R. Browder quoted in Becker's Hospital Review
- BECKER'S HOSPITAL REVIEW, "8 Legal Considerations for Establishing or Expanding a Hospital Radiation Oncology Program"

- Walter Neilsen quoted by AMERICAN MEDICAL NEWS ONLINE, "Rental Brokers One Option for Help Finding Office Space"
- "Investors Watch Health Care in Wake of G.O.P. Win," Robert L. Harris quoted in the New York Times

Events

- Legislative Updates on Healthcare Issues in Texas and the Impact of the ACA in Texas, Michelle Apodaca, Speaker
- Ethics in Managed Care, Michelle Apodaca, Speaker
- Mental Health Parity, Michelle Apodaca, Speaker
- Medicaid Managed Care, Michelle Apodaca, Speaker
- "Affordable Care Act for General Practitioners: 13 Months and Counting," Cory A. Brown, Presenter at the Tennessee Bar Association CLE
- "New Governmental Focuses on Fraud and Abuse Enforcement," Cory A. Brown, Panelist for ACHE Chapter
- "HIPAA Update," Cory A. Brown, Co-Presenter for the West Tennessee Society for Healthcare Human Resources Administration
- Texas Insurance Institute 2013 Conference, 2013 Legislative Update
- "ACO Formation and Implementation," Kim Harvey Looney, Panelist at AHLA Physician Organizations Practice Group and Accountable Care Organization Task Force Webinar
- Kristen Johns joins panel at KraftCPAs "Blockchain for Healthcare" Seminar (VIDEO)
- "Healthcare Compliance: Ideas for Protecting and Preparing for Success," Presented by Fletcher Brown, Texas Association for Healthcare Financial Administration (TAHFA)
- "What Were They Thinking? They Actually Did That! Yes, Ethics Matters!!!" Presented by Fletcher Brown, UMC Health System Board Education Workshop
- "Medical Necessity and the False Claims Act: Investigating, Proving, and Defending FCA Cases Involving Issues of Medical Necessity," co-presented by J.D. Thomas at the Health Care Compliance Association (HCCA) Healthcare Enforcement Compliance Institute.
- Leigh Griffith presenting "The New Partnership Tax Audit Regime Effective 2018: Update on the Surprising IRS Views With or Without Regulations" at the American Health Lawyers Association Tax Issues for Health Care Organization Conference
- "The Secrets of Open Meetings, Closed Sessions and Public Information," Presented by Fletcher Brown, Texas Healthcare Trustee Webinar
- JD Thomas moderating "Medical Necessity and the False Claims Act - Lions and Tigers and Experts, Oh My." at the AHLA Fraud

and Compliance Forum

- "Blockchain: How Will It Change Cybersecurity and HIPAA?," Presented by A.J. Bahou, Information Security Conference (InfoSec 2017) Nashville and the Middle Tennessee Information Systems Security Association
- Katie Stenberg and John Tishler present "Red Flags for Healthcare Lenders: Swim with the Sharks or Sleep with the Fishes," at at IMN's Annual Midwest Bank Special Assets & Credit Officer's Forum
- Health:Further: Blockchain Investing
- "The Role and Responsibility of the Board," Presented by Fletcher Brown 2017 Healthcare Governance Conference
- Ryan Cochran joins Turnaround Management Association Tennessee Chapter panel for "How Do You Know What is REALLY Going On? A practical guide for evaluating and advising distressed healthcare facilities"
- 2017 HCCA Board Audit Committee Compliance Conference
- "Top 10 Health Care Trends - 2017," Presented by Fletcher Brown, Mitchell County Hospital District Board Retreat
- "Healthcare Compliance: Ideas for Protecting and Preparing for Success," Presented by Fletcher Brown, 2017 TAHFA and HFMA Lone Star - Lubbock Road Show
- Alabama Bar Association Healthcare Law Conference
- ACHE Chapter Panel Discussion - Listening to Employers: How Health Systems Can Support Population Health Management
- "The Art of Self Disclosure: When, Where, How," Co-presented by Kaitlyn L. Dunn, 28th Annual TBA Health Law Forum
- "Fraud and Abuse and Managed Care," Co-presented by J.D. Thomas, 2016 AHLA Fraud and Compliance Forum
- "Empowering Consumers" Kristen Johns - Panelist, Distributed Health: The Inaugural Blockchain Conference for the Healthcare Industry
- "Meeting The Challenges Of The Future: Small Community Governance Issues," Presented by Fletcher Brown, Texas Healthcare Trustees 2016 Healthcare Governance Conference
- "Developing, Defending and Leveraging Intellectual Property," Co-presented by A.J. Bahou, Southeastern Medical Device Association (SEMDA) 10th Annual Conference
- "Form Follows Function: Buyer and Seller Joint Ventures," Ken Marlow Panelist, 2016 AHLA Healthcare Transactions Conference
- "The Future of Texas' Rural Hospitals: What the Data Tells Us and New Models for Preserving Access to Care," Presented by Ryan Cochran, Texas Organization of Rural & Community Hospitals 2016 Annual Conference
- "Compliance Update," Co-presented by J.D. Thomas, 2016 ADSO Summit

- 2016 HCCA Board Audit Committee Compliance Conference
- "Health Law 101: A Backgrounder for Hospital Boards and Leadership," Fletcher Brown, Presenter, The Governance Institute
- "The Intersection Between Fraud & Abuse and Managed Care—A Crash Course on Compliance," Co-presented by J.D. Thomas, 2016 HCCA Managed Care Conference
- "Legal Duties of Hospital Board Members and Regulatory Update," Fletcher Brown, Presenter, Mitchell County Hospital District Board Retreat
- "Healthcare Compliance: Protecting and Preparing for Success," Fletcher Brown, Presenter, The Governance Institute
- "Self-Disclosure: Why, When, Where and How," Co-presented by Kaitlyn L. Dunn, ABA Washington Health Law Summit
- "Healthcare M&A Update," Brian R. Browder, Presenter, Tennessee Society of CPAs 2015 Health Care Conference
- "Regulatory Roundtable Discussion," Denise D. Burke, Panelist, Musculoskeletal New Ventures Conference
- "Hospital Physician Integration in a New Health Care World," Kim Harvey Looney, Co-Presenter, Tennessee Bar Association 27th Annual Health Law Forum
- "Overview of Fraud and Abuse Laws," Co-presented by J.D. Thomas, 15th Annual TBA Health Law Primer
- "Health Care Lawyers Beware: Legal Ethics and Managing the Risks of Corporate Representation," Kim Harvey Looney, Co-Presenter, AHLA Fraud and Compliance Forum
- "Telemedicine, Telehealth, and Mobile Health: The Future is Today," Kim Harvey Looney, Co-Presenter, AHLA Annual Meeting
- "Freestanding Emergency Centers and States Considering Options," Presented by Fletcher Brown and Colin Luke, National Freestanding Emergency Center 2015 Annual Conference, Dallas
- Eric Fugett to speak at Life Science Tennessee Mentor Network: Ask the Experts Panel "Advice on Academic Partners, IP and Regulatory Hurdles for Life Science Start-Ups"
- "Forming Urgent Care Centers: Addressing Complex Legal Challenges," Kim Harvey Looney, Co-Presenter, Strafford Webinar
- Jester to Speak at UT Law's 27th Annual Health Law Conference
- "Urgent Care Centers and Free-Standing Emergency Rooms: A Necessary Alternative Under the ACA," Kim Harvey Looney, Co-Presenter, AHLA Webinar
- National Rural Health Association
- Don Moody, Neil Krugman and Cory Brown to discuss CLO Legal during the Association of Dental Support Organizations Annual Meeting

- Don Moody and Neil Krugman present at the Association of Dental Support Organizations Annual Meeting
- "Litigation Holds In Healthcare," Paul Davidson and Tera Rica Murdock, Presenters, Strafford Publications, Inc. CLE Webinar
- "Hospital Physician Integration in a New Health Care World: Advice from the Trenches," Kim Harvey Looney, Co-Presenter, AHLA Hospitals and Physician Organizations Law Institute
- "Physician Compliance Programs Fundamentals," Co-presented by Kaitlyn L. Dunn, American Bar Association CLE Webinar
- Waller Launches Healthcare and Big Data Series
- "Hospital/Physician Integration in a New Health Care World," Kim Harvey Looney, Co-Presenter, Tennessee Bar Association Health Law Section 26th Annual Health Law Forum
- "Government Perspectives on Healthcare Fraud and Enforcement," Moderated by J.D. Thomas, 26th Annual TBA Health Law Forum
- "Fraud and Abuse Laws: Examining a Hypothetical Physician Practice Acquisition," Co-presented by J.D. Thomas, 14th Annual TBA Health Law Primer
- "Laws You Need to Know but Didn't Know to Ask," presented by Denise D. Burke and Angela C. Youngberg, Tennessee Orthopaedic Society 2014 Annual Conference
- "Urgent Care Centers and Free-Standing Emergency Rooms," Kim Harvey Looney, Co-Presenter, Nashville Council of Health Care Attorneys
- "The New Frontier: Physician Integration from the Trenches," Kim Harvey Looney, Co-presenter at AHLA Annual Meeting
- Jeffrey Calk, Speaker at Healthcare Real Estate 20/20: The New and Changing Delivery of Healthcare and its Impact on Current and Future Investment, Development & Financing Strategies
- Practical Strategies for Successfully Handling Government Investigations & False Claims Act Litigation
- "Impact of the Affordable Care Act on Texas," Michelle D. Apodaca, Panelist, University of Texas School of Law 26th Annual Health Law Conference
- "ACA Delivery Reforms - The Impact on Texas Physicians," Michelle D. Apodaca, Presenter, Park Plaza Hospital Medical Staff Meeting
- "A Mid-Course Report Card on Healthcare Reform," Michelle D. Apodaca, Panelist, American Bar Association Health Law Section 15th Annual Conference on Emerging Issues in Healthcare Law
- "Urgent Care Centers and Free Standing Emergency Rooms: A Necessary Alternative under the ACA," Kim Harvey Looney, Co-Presenter, AHLA Physicians & Hospitals Law Institute
- "The Impact of the Affordable Care Act on Home Care and Hospice Financial Markets: Buying, Selling and Valuation," Moderator at 2014 Home Care 100

- Healthcare Briefing Series
- "Key ACO Facts from the People Who Shaped the Medicare Shared Savings Program," Michelle Apodaca, Moderator at the 11th Annual Washington Health Law Summit presented by the ABA Health Law Section
- "Wellness Programs Under Health Reform," Shannon Goff Kukulka, Panelist at the 11th Annual Washington Health Law Summit presented by the ABA Health Law Section
- "ACOs and Other Models of Care: From Formation to Operation-Tax Considerations and More," by Don Stuart, AHLA, Tax Issues for Health Care Organizations, October 20 – 22, 2013, Arlington, VA
- "Getting Paid for HOW You Do: Navigating This New Era of Alternative Provider Payments," Michelle Apodaca, Counsel, Co-Presenter, 2013 Texas Health Law Conference
- "Stark Infested Waters and Other Compliance Challenges When the Government Knocks on Your Door," Fletcher Brown, attorney, co-presenter 2013 Texas Health Law Conference
- "Board Ethics: Preparing for New Challenges," Presented by Fletcher Brown, Texas Healthcare Trustees' New Board Member Orientation
- "Healthcare Fraud Update," Patricia O. Powers, Jennifer Weaver, and Richard W. Westling, Presenters at 2013 Healthcare Briefing Series
- "83rd Texas Legislative Update - From a Hospital Provider Perspective," Michelle Apodaca and Fletcher Brown, Presenters at Healthcare Financial Management Association
- "The Nuts and Bolts of Healthcare Lending," Robert L. Harris, Presenter at 2013 Southeastern Banking Seminar
- "Rapport and Realities: Enhancing the leadership and management relationship CEO and trustee panel discussion," Fletcher Brown, panelist, 2013 Texas Healthcare Trustee Annual Conference, Fort Worth, Texas
- "Healthcare Governance Foundations - Board Member Orientation," Fletcher Brown, co-presenter, 2013 Texas Healthcare Trustee Annual Conference, Fort Worth, Texas
- "Integration in Medical Staff," Kim Harvey Looney, Panelist at AHLA Physician Organizations Bootcamp Webinar and Roundtable Discussion Series: The Anatomy of Physician Integration, Part VI
- "Trade Names, Trademarks and Branding for Healthcare Providers," Robert P. Felber, Jr., Presenter at Nashville Council of Health Care Attorneys
- "National False Claims Act and Qui Tam Trial Institute," Jennifer L. Weaver, Faculty Member, American Bar Association Center for Professional Development
- "Health Care Reform: Traps for the Unwary," Kim Looney and Shannon Goff Kukulka, Presenters at the Tennessee Society of

Certified Public Accountants 2013 Controller's Conference

- "Mitigating the Risk of Health Care Data Breaches: A Practical Guide for the Industry," Robb Harvey, Panelist for Live Webcast for The Knowledge Group
- "Stark Law: A Roadmap to Real Estate Compliance," John Claybrook and Walter Neilsen, presenters, Medical Office Today webcast
- "Recent Trends in Academic Medical Center Acquisitions and Affiliations," Brian Browder, Panelist at the American Bar Association, Emerging Issues Conference
- "Regulatory Issues in Healthcare Real Estate Transactions – A Review of Stark and the Anti-Kickback Statute," Walter Neilsen, Panel on Webinar for AHLA Real Estate Affinity Group of the Hospitals and Health Systems Group
- Fletcher Brown speaks at Fisher County Hospital District Board of Directors Retreat
- "Financial Market Forecast - 2013," Robert L. Harris, Moderator at 2013 Home Care 100
- Directions in Healthcare 2012
- "Compliance Issues through the Eyes of the Board of Directors," Patricia O. Powers and Richard W. Westling, Panelists at Directions in Healthcare 2012
- "Urgent Care Centers: Key Legal Considerations," Kim Harvey Looney and Matt Burnstein, Panelists at Strafford webinar/teleconference
- 2012 Healthcare Briefing Series, Part 8, "Tales from the Dark Side: The Plaintiff's Bar and How Healthcare Providers Can Avoid Litigation"
- "Representing Physicians: Potential Perils & Pitfalls – Life Cycle of a Physician-Practice," Kim Harvey Looney, Panelist at American Health Lawyers Association Fundamentals of Health Law
- "Hospital-Physician Integration Models," Kim Harvey Looney, Panelist at Tennessee Bar Association 24th Annual Health Law Forum
- "Everything You've Always Wanted to Know about HR, but ...," Marcus M. Crider, Panelist at the Freestanding Ambulatory Surgery Center Association of Tennessee 2012 Fall Conference
- 2012 Healthcare Briefing Series, Part 7, "Crisis Management and the Interplay between Public Relations and Legal Counsel"
- AHLA Fair Market Value Bootcamp Webinar and Roundtable
- "Healthcare Fraud Enforcement Update," Jennifer Weaver, Patricia O. Powers, and Richard Westling, Presenters at 2012 Healthcare Briefing Series
- "Recent Trends in Legal Financing Terms," Robert L. Harris, Presenter at Cressey & Company CFO Conference (August 2012)

- "ACOs Are Here to Stay-What To Do Now?," Kim Harvey Looney, Panelist at LeadingAge Tennessee 2012 Annual Conference
- "Current Issues in Establishing and Defending FMV Compensation," Patricia O. Powers and Kim Harvey Looney, Presenters
- 2012 Healthcare Briefing Series, Part 4 - "Overpayments and Disclosures: Is Self-Reporting Still Voluntary?"
- 2012 Healthcare Briefing Series, Part 3 - "Immigration Considerations in Healthcare Mergers, Acquisitions and Restructuring"
- ABA 4th Annual National Institute on Internal Corporate Investigations and Forum for In-House Counsel
- "Hiring and Firing – Laying the Bricks to Effectively Support Employment Decisions," Marcus M. Crider, Presenter at the Ambulatory Surgery Center Association 2012 Annual Meeting
- "Compliance and Transactions," Kim Harvey Looney, Panelist at American Health Lawyers Association Healthcare Fraud and Abuse Bootcamp Webinar Series, Part V
- 2012 Healthcare Briefing Series, Part 2 - "Paradigm Shift: Bundled Payments and the Future of Reimbursement"
- 2012 Healthcare Briefing Series, Part 1 - "Compliance and Conflict: Effectively Enforcing Corporate Compliance Programs Without Turning Violators Into Whistleblowers"
- "ACOs Are Here to Stay-What To Do Now?," Kim Harvey Looney, Panelist at American Health Lawyers Association Long Term Care and the Law Program
- "Careful Drafting: How Stark Has Changed The Risk Calculus." Kim Harvey Looney, Panelist at AHLA Physicians and Physician Organizations Law Institute/ Hospitals And Health Systems Law Institute
- "A Closer Look at Medicare ACOs," Kim Harvey Looney, Panelist at Modern Healthcare Webinar
- Directions in Healthcare 2011
- "Collaboration and Cooperation between Not-for-Profit and Investor-Owned Providers," Brian R. Browder, Moderator at Directions in Healthcare 2011
- "Financing the Future: Options and Outlook for Not-for-Profit and Investor-Owned Providers," Robert L. Harris, Moderator at Directions in Healthcare 2011
- "Deal Making in Healthcare," Brian R. Browder, Moderator at Leadership in Healthcare - Argyle Executive Forum
- "Overview of the Medicare Shared Savings Program Final Regulations, Part II," Kim Harvey Looney, Moderator at AHLA Accountable Care Organization Task Force Webinar
- "Physician Contracting Issues," Kim Harvey Looney, Panelist at Tennessee Bar Association's 2012 Health Law Primer

- "Latest and Greatest about ACOs," Kim Harvey Looney, Panelist at Tennessee Bar Association 23rd Annual Health Law Forum
- "Recent Trends in Healthcare Financing," Robert L. Harris, Moderator at Leadership Health Care
- Healthcare Law
- The ACO Era Begins: An Overview of Accountable Care Organizations Including Results from a New Survey on ACOs
- "Financing Physician Practices: A Shifting Landscape," Robert L. Harris, Presenter at Yale Healthcare Conference
- "Lockbox Remedies: Enforceability of Court Orders Directing Medicare and Medicaid Payments to Secured Lenders," Robert L. Harris, Presenter at Client Healthcare Team Retreat
- "ACOs and Other Integration Models," Kim Harvey Looney, Panelist at Tennessee Bar Association 22nd Annual Health Law Forum
- "Hospital Systems' Perspectives on the Market," Brian R. Browder, Moderator at Healthcare Deal Making Summit
- "Due Diligence in Healthcare M&A Transactions," Brian R. Browder, Presenter at Vanderbilt Healthcare Business Association
- "Deal Execution from a Legal Perspective," Brian R. Browder, Presenter at Crafting the Deal in Healthcare M&A
- "How Much Diligence Is Due: What to Watch for in Healthcare Deals," Brian R. Browder, Presenter at Healthcare Deals: Looking Ahead

Press Releases

- Waller Adds Four Attorneys in Nashville
- Chambers USA Recognizes 37 Waller Attorneys; Cites National Healthcare Status
- Healthcare Management Partners Leads Successful Sale of Nine Senior Care Facilities
- Waller named No.1 firm in the South on American Bar Association's annual Health Law section
- Ken Marlow part of inaugural class for Nashville Business Journal's Health Care Awards
- Waller Boosts National Healthcare Regulatory Practice with the Hiring of Former CHS VP and Associate General Counsel
- Waller Elects Nine New Partners
- Waller Lansden Dortch & Davis, LLP Ranked Top Health Law Firm in the South by the American Bar Association's Health Law Section
- Waller Names Paula Torch Executive Director of Healthcare Department
- Chambers-Associate Gives Waller Top Ranking in Healthcare,

Three Additional Categories Related to Associate Satisfaction

- Marc Adesso Joins Waller's Corporate Securities Practice
- Waller Receives Top Honors from Modern Healthcare and the American Health Lawyers Association for its Healthcare Practice
- Waller Adds Prominent Employment Attorney to Top-Ranked Tennessee Labor and Employment Practice
- Waller Adds Two Veteran Attorneys to Support Robust Healthcare Transactional, Private Equity and Venture Capital Practices
- 35 Waller Attorneys Recognized in Chambers USA
- Don Moody Recognized Among Most Influential in Dental Industry as Waller Expands its Dental and DSO Legal Practice
- Waller Attorneys Named to Ambulatory M&A Advisor Leading Lawyers List
- Waller Earns "AHLA Top Honors" for the Tenth Consecutive Year
- Waller Adds New Partner, Four Associates
- 32 Waller Attorneys Recognized in Chambers USA; Healthcare Practice Earns National Recognition
- Waller Elects Seven New Partners
- Waller Named to The American Bar Association's Health Law Top 10 List
- Veteran Attorneys Patsy Powers and Richard Westling Return to Waller's Healthcare Compliance and Government Enforcement Defense Team
- Waller Receives Top Honors From American Health Lawyers Association for 9th Consecutive Year
- Waller Attorneys Set To Speak at First-Ever National Conference for Freestanding Emergency Centers
- Healthcare Attorney Elizabeth N. Pitman Joins Waller's Birmingham Office
- 28 Waller Attorneys Recognized in Chambers USA
- Waller Named to The American Bar Association's Health Law Top 10 List
- Waller Launches Healthcare Law Blog
- Waller Adds 11 Attorneys, Expands Several Core Practice Groups
- Waller Names 11 New Partners
- Waller Strengthens Government Investigations and White Collar Practice With Hiring of Former Assistant United States Attorney J.D. Thomas
- Veteran Healthcare Information Technology Attorneys Steve Blumenthal and Kristen Johns Join Waller
- Waller Ranked Fifth Largest U.S. Healthcare Law Firm by Modern Healthcare
- Waller Receives Top Honors from American Health Lawyers

Association

- Five Waller Attorneys Named 2014 Alabama Super Lawyers
- 32 Waller Attorneys Recognized in Chambers USA
- Waller Hires Morgan Ribeiro as Executive Director of Healthcare Department
- Waller Adds Five Healthcare Attorneys in Three Offices
- William Athanas and Rebecca Wright Pritchett Named 2014 Top Attorneys by Birmingham Magazine
- Four Veteran Attorneys Join Waller as Firm Launches Memphis Office
- Noted Healthcare Attorney Colin Luke Joins Waller in Birmingham
- Waller Attorney Recognized as One Of Nashville's Top 30 Under 30
- Waller Receives AHLA Top Honors
- Waller Expands into Austin, Texas
- Twenty-Four Waller Lansden Attorneys Recognized as "Leaders in the Field" by Chambers USA