

## FLETCHER H. BROWN

Partner



512.685.6423 direct  
fletcher.brown@wallerlaw.com

Assistant: Tracy Wolf  
512.685.6416  
tracy.wolf@wallerlaw.com

100 Congress Avenue  
Suite 1800  
Austin, TX 78701  
512.685.6400  
512.685.6417 fax

Hospitals, health systems, physician practices and other healthcare providers throughout Texas rely on Fletcher Brown for assistance with operational and regulatory issues ranging from contract negotiations to Stark and anti-kickback compliance. Fletcher is Martindale-Hubbell® AV Preeminent™ Rated and recognized by Chambers USA as a leader in Texas health law, and widely respected for his precedent-setting work with the Texas Medicaid 1115 Waiver which helped more than 45 healthcare providers receive additional funding to expand risk-based managed care statewide.

Additionally, tax-exempt and investor-owned healthcare providers turn to Fletcher for guidance on policies and procedures, physician contracting, board governance, and HIPAA and HITECH patient privacy issues. By listening to his clients and providing creative solutions to the issues they face, Fletcher has earned a reputation as a go-to attorney known for helping healthcare providers surmount day-to-day challenges and achieve strategic long-term goals.

Fletcher has been board certified by the Texas Board of Legal Specialization for Health Law since 2002. He has been ranked by *Chambers USA* in the area of healthcare since 2006 and recognized by *Best Lawyers* (Levine Leichtman Capital Partners) for Health Care Law since 2013.

### Education

- J.D., Baylor University School of Law, 1991
- B.B.A., Baylor University, 1985

### Bar Admissions

- Texas

### Professional

- Board Certified, Health Law by Texas Board of Legal Specialization since 2002
- Recognized by Super Lawyers® (Thomson Reuters) for Health Care (2005-2015, 2018)

- Recognized by Best Lawyers in America ® (Levine Leichtman Capital Partners) for Health Care Law (2013-2018)
- Recognized in Chambers USA among leading healthcare attorneys since 2006
- Rated AV Preeminent by Martindale-Hubbell
- Member, American Health Lawyers Association
- Austin Bar Association, Health Law Section
- State Bar of Texas
  - Treasure, Health Law Section, 2018
- United States Court of Appeals, Fifth Circuit
- United States District Court for the Western District of Texas

## Community

- CommUnity Care, a federally qualified health clinic serving the underserved patient population in Travis County, Texas
  - Chairman, Board of Directors, 2010-2015
  - Member, Board of Directors, 2015-present

## Articles

- Trustee Bulletin, a publication of Texas Health Care Trustees, Fletcher Brown, partner, regular contributing author on ethics topics
- "Measuring the Compliance Program's Effectiveness: Suggestions for the Board," By Fletcher Brown, BoardRoom Press
- Fletcher Brown Post "Hospital Board Members and Trustees Can be an Effective Ally for the CEO" in Waller Healthcare Blog
- Fletcher H. Brown and J.D. Thomas Posts "CMS Prepared to Modify Controversial Two-Midnight Rule" in Waller Healthcare Blog
- Colbey Reagan, Fletcher Brown and Michelle Marsh Posts "Patient Privacy Concerns" in Waller Healthcare Blog

## Bulletins

- Waller Launches Comprehensive Ebola Legal Resource Website
- Are Physician Non-Competition Agreements in Texas in Danger?
- Texas Medical Board Adopts Rules Required by SB 406 to Ease Supervision of PAs and APRNs
- New Application Deadline of Nov. 30, 2013 for Texas Physician Education Loan Repayment Program

## Media Mentions

- "FECs and the Future of Healthcare," Fletcher Brown Quoted in The Ambulatory M&A Advisor

- Fletcher Brown gives opinion on challenges to ACA in PartBNews "More patients, bigger practices likely the long-term outcome of King v. Burwell"
- "Politics Versus Economics and the Enduring Mystery of Medicaid Expansion," Fletcher Brown quoted in The Huffington Post

## Events

- "Healthcare Compliance: Ideas for Protecting and Preparing for Success," Presented by Fletcher Brown, Texas Association for Healthcare Financial Administration (TAHFA)
- "What Were They Thinking? They Actually Did That! Yes, Ethics Matters!!!," Presented by Fletcher Brown, UMC Health System Board Education Workshop
- "The Secrets of Open Meetings, Closed Sessions and Public Information," Presented by Fletcher Brown, Texas Healthcare Trustee Webinar
- "The Role and Responsibility of the Board," Presented by Fletcher Brown 2017 Healthcare Governance Conference
- "Top 10 Health Care Trends - 2017," Presented by Fletcher Brown, Mitchell County Hospital District Board Retreat
- "Healthcare Compliance: Ideas for Protecting and Preparing for Success," Presented by Fletcher Brown, 2017 TAHFA and HFMA Lone Star - Lubbock Road Show
- "Meeting The Challenges Of The Future: Small Community Governance Issues," Presented by Fletcher Brown, Texas Healthcare Trustees 2016 Healthcare Governance Conference
- "Health Law 101: A Backgrounder for Hospital Boards and Leadership," Fletcher Brown, Presenter, The Governance Institute
- "Legal Duties of Hospital Board Members and Regulatory Update," Fletcher Brown, Presenter, Mitchell County Hospital District Board Retreat
- "Healthcare Compliance: Protecting and Preparing for Success," Fletcher Brown, Presenter, The Governance Institute
- Fletcher Brown speaks at Mitchell County Hospital District Board of Directors Strategic Retreat
- "Freestanding Emergency Centers and States Considering Options," Presented by Fletcher Brown and Colin Luke, National Freestanding Emergency Center 2015 Annual Conference, Dallas
- Fletcher Brown speaks at Hospital Alliance of Tennessee, DSRIP Program Overview
- Fletcher Brown speaks, "The Tangled Web of Hospital Operations and Relations - A Day in the Life of the C-Suite" at Texas Hospital Association, Texas Health Law Conference
- "Beyond the Basics: Top 10 Practical Lessons Learned in the Trenches," Presented by Fletcher Brown, Memorial Hermann Healthcare Regulatory Presentation
- Fletcher Brown speaks at Northwest Texas Hospital Association Physician Employment
- Fletcher Brown speaks at Mitchell County Hospital District Board of Directors Strategic Retreat
- "Stark Infested Waters and Other Compliance Challenges When the Government Knocks on Your Door," Fletcher Brown, attorney, co-presenter 2013 Texas Health Law Conference
- "Board Ethics: Preparing for New Challenges," Presented by Fletcher Brown, Texas Healthcare Trustees' New Board Member Orientation
- "83rd Texas Legislative Update - From a Hospital Provider Perspective," Michelle Apodaca and Fletcher Brown, Presenters at Healthcare Financial Management Association

- "Rapport and Realities: Enhancing the leadership and management relationship CEO and trustee panel discussion," Fletcher Brown, panelist, 2013 Texas Healthcare Trustee Annual Conference, Fort Worth, Texas
- "Healthcare Governance Foundations - Board Member Orientation," Fletcher Brown, co-presenter, 2013 Texas Healthcare Trustee Annual Conference, Fort Worth, Texas
- Fletcher Brown speaks at Fisher County Hospital District Board of Directors Retreat

