

HEALTHCARE COMPLIANCE & OPERATIONS

Hospitals, surgery centers, imaging centers, skilled nursing facilities, behavioral health providers, post-acute care providers, renal care providers, urgent care centers, healthcare suppliers, healthcare IT companies and many others turn to Waller's healthcare compliance team every day for assistance with navigating the federal and state regulations that impact both their day-to-day operations and their long-term objectives. Our goal is to provide peace of mind as we guide them through a virtual regulatory minefield. Their confidence is based on our nearly 50 years of experience with healthcare regulatory law and the fact that many of the solutions to complex problems we have developed are now models used throughout the healthcare industry.

Whether it's day-to-day operational issues or long-term strategic matters, our healthcare attorneys work closely with our clients to understand their objectives and then develop creative approaches to achieve those goals. The depth and breadth of our regulatory experience is central to our mission. Healthcare clients rely on Waller's compliance and operations team for assistance with:

- Medicare enrollment and reimbursement, Stark, state and federal anti-kickback compliance, along with the Emergency Medical Treatment and Active Labor Act, Joint Commission standards and myriad other regulations
- Structuring mergers, acquisitions and joint ventures to ensure compliance with federal and state regulations
- Innovative models for hospitals and physicians to work together, e.g., through clinical co-management agreements and foundation models, within Physician-Hospital Organizations and Accountable Care Organizations, and through joint venture arrangements
- State survey and certification issues, including Certificate of Need applications
- HIPAA patient privacy/security regulations, the electronic storage and transfer of medical records and electronic payment systems, security programs under the HITECH Act and security breaches
- Regulatory investigations, audits and appeals involving Medicare reimbursement, including Zone Program Integrity Contracts (ZPIC), Recovery Audit Contractors (RACs) and Medicare Administrative Contractors (MACs)
- Department of Justice, HHS-OIG and Medicaid Fraud Control Unit investigations and enforcement actions
- Allegations of violations of the False Claims Act (FCA), Anti-Kickback Statute (AKS) and Stark law



Industries Served

- Accountable Care Organizations
- Behavioral Health Services
- Dental / Orthodontics
- Hospitals & Health Systems
- Life Sciences
- Outpatient Health Services
- Physician Practices

Service Highlights

Chambers USA has noted, "Fifteen dedicated regulatory experts [at Waller] are deemed a 'priceless tool' in tackling anti-kickbacks, Medicare billing, and filings in such a regulated industry."

Articles

- "Some Key Terms of Hospital-Physician Employment Contracts," by Cory A. Brown, Memphis Medical News
- "Tennessee Prescription Safety Act of 2012 Creates New Administrative Tasks for Physicians," by Cory A. Brown, Memphis Medical News
- "New Pain Clinic Laws May Affect More Than Just Pain Clinics", by Cory A. Brown, Memphis Medical News
- "OIG Finally Issues Advisory Opinion on Co-Management Arrangements", by Cory A. Brown, Memphis Medical News
- Trustee Bulletin, a publication of Texas Health Care Trustees, Fletcher Brown, partner, regular contributing author on ethics topics
- Contributing Author, AHLA Representing Physicians Handbook, Third Edition
- Contributing Author, AHLA Corporate Practice of Medicine: A Fifty State Survey
- "QAPI spells success for SNFs," Jeff Parrish in McKnight's Long-Term Care News
- "Measuring the Compliance Program's Effectiveness: Suggestions for the Board," By Fletcher Brown, BoardRoom Press
- In a rare move, the OIG rescinds a 2006 Advisory Opinion
- "Strategic Partnerships Between Investor-Owned Companies and Nonprofit Hospitals or Health Systems: Top Ten Key Considerations," By W. Kenneth Marlow, Lanta Wang, Donald B. Stuart, Brandon M. Schirg and Kim Harvey Looney, AHLA Business Law & Governance
- "Will Growth, Consolidation Lead Residential Addiction Treatment Industry to Police Itself in Terms of Ethics & Marketing?" by Colbey Reagan, Nashville Medical News
- "How to De-stress a Distressed Senior Living Company," □ co-authored by Jeffery D. Parrish and John C. Tishler
- J.D. Thomas Posts, "Healthcare Industry on Pins and Needles: The Repeal of the ACA and What Comes Next" on Waller Healthcare Blog
- "What Anesthesiologists Need to Know About Enforcement of Non-Compete Agreements," by Amanda K. Jester and Ashleigh VanLandingham, Anesthesia Communique

- "When Your Hospital Becomes The Patient," by Brian Browder and John Tishler, Health Care Law Monthly
- J.D. Thomas and Meredith L. Toole Posts "Tuomey Decision Signals Concerns About Stark Law" in Waller Healthcare Blog
- "OIG Issues Fraud Alert Targeting Physician Compensation" from the Waller Healthcare Blog
- J.D. Thomas Posts "OIG Issues Latest Report Targeting Dental Providers" in Waller Healthcare Blog
- J.D. Thomas Posts "An Update from Leadership Health Care's Delegation to D.C." in Waller Healthcare Blog
- J.D. Thomas Posts "Healthcare Fraud Enforcement and the DOJ's Greatest Hits" in Waller Healthcare Blog
- Angela Youngberg Posts "CMS Flinches on Meaningful Use" in Waller Healthcare Blog
- "Economic and Insurance Risk Considerations for Hospitals and Healthcare Providers in Dealing with Ebola," by Robb Harvey, Neil Krugman, Mark Bell and Mike Fant, ABA Health Law Section eSource, Vol. 10, No. 3
- "The Important Role of CRNAs in a Complex Staffing, Regulatory, and Reimbursement Environment," co-authored by Kim Harvey Looney, AHLA Hospitals & Health Systems Rx
- "Oncology Joint Ventures: When Do They Make Sense?," by Colin Luke, Birmingham Medical News
- "The Rise of the Hospital Joint Venture," co-authored by Ken Marlow, Governance Institute E-Briefing
- "Managing Student Health Records - The Intersection Between FERPA and HIPAA in Campus Health Center," by Colbey Reagan and Aron Karabel, TICUA eNews
- "What Lawyers Must Do to Comply with HIPAA," by John Arnold, Tennessee Bar Association Journal
- "Protecting Personal Health Information on Mobile Devices," co-authored by Kevin Page, Chicago Medicine
- "The Year Ahead for Hospitals and Health Systems," by George W. Bishop III, Becker's Hospital Review
- "Protecting PHI on Mobile Devices," co-authored by Kevin Page, ABA Health eSource
- "Hot Topics in Health Law: Unbundling Bundled Payment Contracts," by John Arnold, Memphis Medical News
- "Drafting Facility Policies for Returning Explanted Devices: Key Legal and Practical Considerations," Jennifer L. Weaver, Journal of Health & Life Sciences Law, Vol. 7, No. 1
- "Increasingly Common Bedfellows - Collaborations Between Academic Medical Centers and Investor-Owned Health Care Companies," Brian R. Browder, AHLA Connections
- "Hot Topics In Health Law: CMS Proposes Broadening Medicare Enrollment Restrictions To Combat Fraud," by John Arnold,

Memphis Medical News

- "Legal Duties and Avoiding Liability: A Nonprofit Board Member Primer," by Paul S. Davidson and Tera Rica Murdock, Trustee magazine
- "Valuing Services Provided: FCA Damages in the Wake of United States v. Anchor Mortgage Corp.," co-authored by Jennifer Weaver, BNA's Health Care Fraud Report
- "Feds knocking? Be ready to respond," by Richard W. Westling, Nashville Business Journal
- "Regulatory Issues in Ambulatory Surgery Center Acquisitions," Nora L. Liggett, ABA Health eSource
- "Medical Devices and Malware: The Latest Hospital-Acquired 'Infection'," by Robb S. Harvey, Kim Harvey Looney and E. Andrew Norwood, Healthcare Informatics
- John Claybrook, Partner, co-Author of "The 36M Mistake: Why Hospitals and Health Systems Need to be Aware of Real Estate Risks", featured in Becker's Hospital Review
- "The Duty to Preserve: Help Me Hold On," by Paul S. Davidson and Tera Rica Murdock, Healthcare Liability & Litigation
- "Avoiding a Health Care Data Breach," By Colbey B. Reagan and Robb S. Harvey, Health Care Law Roundtable
- "Hard Truth About the False Claims Act," by Jennifer L. Weaver, Outpatient Surgery
- AHLA ALERT, "Hospital Outpatient Prospective Payment System Final Rule Addresses Physician Supervision, Expansion of Physician-Owned Hospitals, Patient Notification Requirements"
- "Court Of Appeals Decision Clarifies Provisions Of The Hospital Lien Act Of Tennessee," Paul Davidson and Kim Harvey Looney, Health Lawyers Weekly
- AHLA's BUSINESS LAW & GOVERNANCE GROUP, "You Can't Have One Without the Other; Removing Regulatory Roadblocks on the Path to Healthcare Reform"
- REBUSINESS ONLINE, "Legal Changes Could Impact Medical Office Sector"
- LONG TERM LIVING MAGAZINE, "Improve quality of care to reduce liability"
- OUTPATIENT SURGERY MAGAZINE, "Securing Your Patients' Information"

Bulletins

- Private Equity in Healthcare: Full Speed Ahead (with Guardrails): DOJ Complaint Highlights Regulatory Risks but Firms Should Stay the Course
- September 22 Deadline Looms: Less than Three Weeks Remain to Update Business Associate Agreements Under Final HIPAA

Omnibus Rule

- A Closer Look at the Two Midnight Rule as CMS Delays Enforcement Again Amid Legislative and Judicial Challenges
- CMS Halts Enrollment of New Home Health Agencies in Large Swaths of Texas, Florida and Michigan
- Are Physician Non-Competition Agreements in Texas in Danger?
- Texas Medical Board Adopts Rules Required by SB 406 to Ease Supervision of PAs and APRNs
- New Application Deadline of Nov. 30, 2013 for Texas Physician Education Loan Repayment Program
- 2013 Texas Legislative Session Update
- Jury Finds Tuomey Healthcare System Guilty of Stark and False Claims Act Violations Pursuant to Physician Employment Agreements
- Sixth Circuit Reverses \$11.1 Million FCA Judgment Against MedQuest
- New OIG Compliance Podcast Offers Practical Suggestions to Healthcare Boards
- Qui Tam Lawsuit Could Signal New Era of Scrutiny for Ambulatory Surgery Centers
- HHS/Office of Civil Rights Once More Into the Breach
- Personal Care Services Under Scrutiny
- New OIG Report Cites \$1.5 Billion in Inappropriate Medicare Payments to Skilled Nursing Facilities
- Home Health Agencies Will Feel the Pinch in 2012
- Survey Shows Healthcare Providers Preparing for ACO Era as Government Announces New Incentives for Participation in Accountable Care Organizations
- Additional Information about Accountable Care Organizations
- Court of Appeals Decision Clarifies Provisions of the Hospital Lien Act of Tennessee
- Congress Postpones Medicare Physician Reimbursement Rate Cuts

Media Mentions

- "Data Security: Privacy and Security Audits May Be Moving From Education to Enforcement," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Data Breaches: Hospital Hit With \$3.2M Penalty for Ongoing Health Data Security Lapses," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Data Breaches: Stolen Storage Device Leads to \$2.2M Settlement for Insurer," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)

- "Privacy: Providers Can Disclose Private Health Information to Protect Public," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Privacy: Businesses Sharing Consumer Health Data Must Comply With FTC Act Too," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Data Security: Catholic Health System Reaches \$2.1 Million Settlement," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Privacy: New HIPAA Audits May Prove Burdensome, Attorneys Say," Kevin Page Quoted in Bloomberg BNA Health Law Reporter (Subscriber Content)
- "Anthem's \$16M breach settlement reminds others to assess their cyber risks," Beth Pitman quoted in Modern Healthcare
- "FCA Thunderbolt Lurks In UnitedHealth Overpayment Ruling," JD Thomas quoted in Law360
- "LISTEN: Healthcare providers watching administration's movements closely," by John E. Haubenreich and Jesse C. Neil
- "The HCA Effect: How the hospital giant helped Nashville grow with it," George Bishop and Scott Rayson quoted in Nashville Business Journal
- "Betting on Blockchain," Kristen Johns quoted in Nashville Medical News
- "FDA takes a long – and long-term – look at device safety in new plan," Beth Pitman quoted in Modern Healthcare
- "It's Optum, not Amazon, that is 'scaring the crap' out of hospitals," Ken Marlow quoted in HealthExec
- "Waller adds health care compliance partner," Nashville Post
- "Insurers get into care, but is it good for your health?," Kim Harvey Looney Quoted by the Associated Press
- "How Payers Can Build a Successful Bundled Payment Strategy," Colin Luke quoted in HealthPayerIntelligence.com
- "Highmark Health braces for divorce from UPMC," Ken Marlow quoted in Modern Healthcare
- "Prior Settlement Knocks Out Lawsuit Against Pediatric Providers" J.D. Thomas quoted in Bloomberg BNA
- "Bundled payments on 'pause,' but not for long," Colin Luke quoted in Managed Healthcare Executive
- "Tom Price might soften bundled payments, but healthcare orgs will stay the course," Colin Luke quoted in Healthcare Finance News
- "Bundled Payment Models Here to Stay Despite CMS Program Delays," Colin Luke quoted on RevCycleIntelligence.com
- "Bundled Payment Initiatives Pushed Back Again," Colin Luke Quoted in Home Health Care News
- "Vanderbilt hospital employees breached patient records," Beth

Pittman quoted in the Tennessean

- "ACA repeal: Nashville's health care industry faces a defining moment" Colin Luke quoted in the Tennessean
- "Health Care Cases To Watch In 2017," Richard Westling and JD Thomas quoted in Law360
- "Health Care Policy To Watch In 2017," JD Thomas quoted in Law360
- "Meet Birmingham's Who's Who in Health Care for 2016" Colin Luke featured in the Birmingham Business Journal
- "Telemedicine in Tennessee," Colbey Reagan quoted in Nashville Medical News
- "Fraud, anti-kickback penalties to double," Jennifer Weaver Quoted in Modern Healthcare
- "Are We Headed for Pre-Payment RAC Reviews", Richard Westling quoted in Bloomberg BNA
- "Advisory Opinions: OIG Again Says No Sanctions for Proposed Medigap Discounts", Richard Westling quoted in Bloomberg BNA
- "Bundled Payment Models Need to Align Payer, Provider Incentives" Colin Luke quoted on HealthPayerIntelligence.com
- "AHA: Stark Law Exception Advances Alternative Payment Models" Kristen Larremore quoted in RevCycle Intelligence
- "FECs and the Future of Healthcare," Fletcher Brown Quoted in The Ambulatory M&A Advisor
- InCharge Healthcare 2016: Memphis Medical News Recognizes Denise Burke
- Richard Westling quoted in Law360 "Health Care Regulation to Watch in 2016"
- "Government health care fraud recoveries slide," Jennifer Weaver Quoted in Crain's Chicago Business
- InCharge Healthcare 2016: Nashville Medical News Recognizes Eight Waller Attorneys
- "Examining the Place of a FEC in the Healthcare Market" Kim Looney quoted in The Ambulatory M&A Advisor
- "This Nashville law firm is beefing up its efforts to keep health care providers out of trouble," Patsy Powers and Richard Westling quoted in the Nashville Business Journal
- "Whistle-blower worries: Hospitals likely to see more False Claims suits tied to doctor compensation," J.D. Thomas quoted in Modern Healthcare
- "Budget deal raises stakes for false claims, civil monetary penalties," Jennifer Weaver Quoted in Modern Healthcare
- "Tuomey will pay U.S. \$72.4 million to duck \$237 million False Claims verdict," J.D. Thomas quoted in Modern Healthcare
- "340B Mega-Rule Yields Clarity—And Controversy," John Arnold Quoted in Pharmacy Practice News
- "Cincinnati hospital to pay \$4.1 million to settle claims for

unnecessary surgeries," Jennifer Weaver Quoted in Modern Healthcare

- "Will Physician Telehealth Consultations Cross State Borders?," John Arnold quoted in mHealth Intelligence
- Attorney Mark Folk talks physician practices in latest Modern Healthcare article "No hangover: Doc buying binge rolls on as systems learn from past deals"
- "Politics Versus Economics and the Enduring Mystery of Medicaid Expansion," Fletcher Brown quoted in The Huffington Post
- "4 Trends in the current Stark Law enforcement climate," Michelle Marsh quoted in Becker's Hospital Review
- InCharge Healthcare 2015: Eight Waller Attorneys Recognized by Nashville Medical News
- InCharge Healthcare 2015: Denise Burke Recognized by Memphis Medical News
- "Identifying trends in False Claims Act enforcement," Jennifer Weaver quoted in Becker's Hospital Review
- "Docs wary about release of payment data from drug firms," Denise Burke quoted in The Tennessean
- "The Reward of HIPAA Risk Assessment," Angela Youngberg quoted in For The Record
- "Doctors prepare for gift disclosure rules," Denise Burke quoted in the Tennessean
- "Forget Target, your health care info is more at risk," Colbey Reagan quoted in The Tennessean
- "Physician pay: What's a doctor worth?," Michelle Marsh quoted in The Tennessean
- "Narrowing the scope of CIDs," Bill Athanas quoted in Healthcare Finance News
- "Waller's Health Care Chief Talks Industry Trends," Ken Marlow quoted in Nashville Business Journal
- "Avoid NPP-doctor supervision violations for diagnostic tests," Kim Harvey Looney quoted in Medical Practice Compliance Alert
- "Take 7 steps to protect your practice's NPI, DEA numbers," Colbey Reagan quoted in Medical Practice Compliance Alert
- "A Cash-Raising Healthcare Real Estate Strategy," Jeff Calk quoted in HealthLeaders Media
- "Developing a "Best-in-Class" Internal Investigation Policy," William C. Athanas and John Park quoted in Health Care Law Roundtable
- "Empowered by ACA, old fraud law puts new scrutiny on doctors," Kim Harvey Looney quoted in American Medical News
- John Claybrook, Partner, co-Author of "The 36M Mistake: Why Hospitals and Health Systems Need to be Aware of Real Estate Risks", featured in Becker's Hospital Review

- "ACOs, Bundled Payments, Quality & Access," Kim Harvey Looney quoted in Nashville Medical News
- "Drawing Attention: Whistle-blowers Follow Spotlight to Nashville," Jennifer Weaver quoted in Modern Healthcare

Events

- Legislative Updates on Healthcare Issues in Texas and the Impact of the ACA in Texas, Michelle Apodaca, Speaker
- Ethics in Managed Care, Michelle Apodaca, Speaker
- Mental Health Parity, Michelle Apodaca, Speaker
- Medicaid Managed Care, Michelle Apodaca, Speaker
- "Affordable Care Act for General Practitioners: 13 Months and Counting," Cory A. Brown, Presenter at the Tennessee Bar Association CLE
- "New Governmental Focuses on Fraud and Abuse Enforcement," Cory A. Brown, Panelist for ACHE Chapter
- "HIPAA Update," Cory A. Brown, Co-Presenter for the West Tennessee Society for Healthcare Human Resources Administration
- Texas Insurance Institute 2013 Conference, 2013 Legislative Update
- "ACO Formation and Implementation," Kim Harvey Looney, Panelist at AHLA Physician Organizations Practice Group and Accountable Care Organization Task Force Webinar
- "Healthcare Compliance: Ideas for Protecting and Preparing for Success," Presented by Fletcher Brown, Texas Association for Healthcare Financial Administration (TAHFA)
- "What Were They Thinking? They Actually Did That! Yes, Ethics Matters!!!," Presented by Fletcher Brown, UMC Health System Board Education Workshop
- "Medical Necessity and the False Claims Act: Investigating, Proving, and Defending FCA Cases Involving Issues of Medical Necessity," co-presented by J.D. Thomas at the Health Care Compliance Association (HCCA) Healthcare Enforcement Compliance Institute.
- "The Secrets of Open Meetings, Closed Sessions and Public Information," Presented by Fletcher Brown, Texas Healthcare Trustee Webinar
- JD Thomas moderating "Medical Necessity and the False Claims Act - Lions and Tigers and Experts, Oh My." at the AHLA Fraud and Compliance Forum
- "Blockchain: How Will It Change Cybersecurity and HIPAA?," Presented by A.J. Bahou, Information Security Conference (InfoSec 2017) Nashville and the Middle Tennessee Information Systems Security Association
- "The Role and Responsibility of the Board," Presented by

Fletcher Brown 2017 Healthcare Governance Conference

- "Top 10 Health Care Trends - 2017," Presented by Fletcher Brown, Mitchell County Hospital District Board Retreat
- "Healthcare Compliance: Ideas for Protecting and Preparing for Success," Presented by Fletcher Brown, 2017 TAHFA and HFMA Lone Star - Lubbock Road Show
- "The Art of Self Disclosure: When, Where, How," Co-presented by Kaitlyn L. Dunn, 28th Annual TBA Health Law Forum
- "Fraud and Abuse and Managed Care," Co-presented by J.D. Thomas, 2016 AHLA Fraud and Compliance Forum
- "Meeting The Challenges Of The Future: Small Community Governance Issues," Presented by Fletcher Brown, Texas Healthcare Trustees 2016 Healthcare Governance Conference
- "Compliance Update," Co-presented by J.D. Thomas, 2016 ADSO Summit
- "Health Law 101: A Backgrounder for Hospital Boards and Leadership," Fletcher Brown, Presenter, The Governance Institute
- "The Intersection Between Fraud & Abuse and Managed Care—A Crash Course on Compliance," Co-presented by J.D. Thomas, 2016 HCCA Managed Care Conference
- "Legal Duties of Hospital Board Members and Regulatory Update," Fletcher Brown, Presenter, Mitchell County Hospital District Board Retreat
- "Self-Disclosure: Why, When, Where and How," Co-presented by Kaitlyn L. Dunn, ABA Washington Health Law Summit
- "Regulatory Roundtable Discussion," Denise D. Burke, Panelist, Musculoskeletal New Ventures Conference
- "Hospital Physician Integration in a New Health Care World," Kim Harvey Looney, Co-Presenter, Tennessee Bar Association 27th Annual Health Law Forum
- "Overview of Fraud and Abuse Laws," Co-presented by J.D. Thomas, 15th Annual TBA Health Law Primer
- "Health Care Lawyers Beware: Legal Ethics and Managing the Risks of Corporate Representation," Kim Harvey Looney, Co-Presenter, AHLA Fraud and Compliance Forum
- "Telemedicine, Telehealth, and Mobile Health: The Future is Today," Kim Harvey Looney, Co-Presenter, AHLA Annual Meeting
- "Freestanding Emergency Centers and States Considering Options," Presented by Fletcher Brown and Colin Luke, National Freestanding Emergency Center 2015 Annual Conference, Dallas
- "Forming Urgent Care Centers: Addressing Complex Legal Challenges," Kim Harvey Looney, Co-Presenter, Strafford Webinar
- "Urgent Care Centers and Free-Standing Emergency Rooms: A

Necessary Alternative Under the ACA," Kim Harvey Looney, Co-Presenter, AHLA Webinar

- "Hospital Physician Integration in a New Health Care World: Advice from the Trenches," Kim Harvey Looney, Co-Presenter, AHLA Hospitals and Physician Organizations Law Institute
- "Physician Compliance Programs Fundamentals," Co-presented by Kaitlyn L. Dunn, American Bar Association CLE Webinar
- "Hospital/Physician Integration in a New Health Care World," Kim Harvey Looney, Co-Presenter, Tennessee Bar Association Health Law Section 26th Annual Health Law Forum
- "Government Perspectives on Healthcare Fraud and Enforcement," Moderated by J.D. Thomas, 26th Annual TBA Health Law Forum
- "Fraud and Abuse Laws: Examining a Hypothetical Physician Practice Acquisition," Co-presented by J.D. Thomas, 14th Annual TBA Health Law Primer
- "Laws You Need to Know but Didn't Know to Ask," presented by Denise D. Burke and Angela C. Youngberg, Tennessee Orthopaedic Society 2014 Annual Conference
- "Urgent Care Centers and Free-Standing Emergency Rooms," Kim Harvey Looney, Co-Presenter, Nashville Council of Health Care Attorneys
- "The New Frontier: Physician Integration from the Trenches," Kim Harvey Looney, Co-presenter at AHLA Annual Meeting
- "Impact of the Affordable Care Act on Texas," Michelle D. Apodaca, Panelist, University of Texas School of Law 26th Annual Health Law Conference
- "A Mid-Course Report Card on Healthcare Reform," Michelle D. Apodaca, Panelist, American Bar Association Health Law Section 15th Annual Conference on Emerging Issues in Healthcare Law
- "Urgent Care Centers and Free Standing Emergency Rooms: A Necessary Alternative under the ACA," Kim Harvey Looney, Co-Presenter, AHLA Physicians & Hospitals Law Institute
- "Key ACO Facts from the People Who Shaped the Medicare Shared Savings Program," Michelle Apodaca, Moderator at the 11th Annual Washington Health Law Summit presented by the ABA Health Law Section
- "Wellness Programs Under Health Reform," Shannon Goff Kukulka, Panelist at the 11th Annual Washington Health Law Summit presented by the ABA Health Law Section
- "Board Ethics: Preparing for New Challenges," Presented by Fletcher Brown, Texas Healthcare Trustees' New Board Member Orientation
- "83rd Texas Legislative Update - From a Hospital Provider Perspective," Michelle Apodaca and Fletcher Brown, Presenters at Healthcare Financial Management Association
- "Rapport and Realities: Enhancing the leadership and

management relationship CEO and trustee panel discussion," Fletcher Brown, panelist, 2013 Texas Healthcare Trustee Annual Conference, Fort Worth, Texas

- "Healthcare Governance Foundations - Board Member Orientation," Fletcher Brown, co-presenter, 2013 Texas Healthcare Trustee Annual Conference, Fort Worth, Texas
- "Integration in Medical Staff," Kim Harvey Looney, Panelist at AHLA Physician Organizations Bootcamp Webinar and Roundtable Discussion Series: The Anatomy of Physician Integration, Part VI
- "National False Claims Act and Qui Tam Trial Institute," Jennifer L. Weaver, Faculty Member, American Bar Association Center for Professional Development
- "Health Care Reform: Traps for the Unwary," Kim Looney and Shannon Goff Kukulka, Presenters at the Tennessee Society of Certified Public Accountants 2013 Controller's Conference
- Fletcher Brown speaks at Fisher County Hospital District Board of Directors Retreat
- "Urgent Care Centers: Key Legal Considerations," Kim Harvey Looney and Matt Burnstein, Panelists at Strafford webinar/teleconference
- "Representing Physicians: Potential Perils & Pitfalls – Life Cycle of a Physician-Practice," Kim Harvey Looney, Panelist at American Health Lawyers Association Fundamentals of Health Law
- "Hospital-Physician Integration Models," Kim Harvey Looney, Panelist at Tennessee Bar Association 24th Annual Health Law Forum
- "ACOs Are Here to Stay-What To Do Now?," Kim Harvey Looney, Panelist at LeadingAge Tennessee 2012 Annual Conference
- "Compliance and Transactions," Kim Harvey Looney, Panelist at American Health Lawyers Association Healthcare Fraud and Abuse Bootcamp Webinar Series, Part V
- "ACOs Are Here to Stay-What To Do Now?," Kim Harvey Looney, Panelist at American Health Lawyers Association Long Term Care and the Law Program
- "Careful Drafting: How Stark Has Changed The Risk Calculus." Kim Harvey Looney, Panelist at AHLA Physicians and Physician Organizations Law Institute/ Hospitals And Health Systems Law Institute
- "A Closer Look at Medicare ACOs," Kim Harvey Looney, Panelist at Modern Healthcare Webinar
- "Overview of the Medicare Shared Savings Program Final Regulations, Part II," Kim Harvey Looney, Moderator at AHLA Accountable Care Organization Task Force Webinar
- "Physician Contracting Issues," Kim Harvey Looney, Panelist at Tennessee Bar Association's 2012 Health Law Primer

- "Latest and Greatest about ACOs," Kim Harvey Looney, Panelist at Tennessee Bar Association 23rd Annual Health Law Forum
- "ACOs and Other Integration Models," Kim Harvey Looney, Panelist at Tennessee Bar Association 22nd Annual Health Law Forum

Press Releases

- Waller Adds Four Attorneys in Nashville
- Chambers USA Recognizes 37 Waller Attorneys; Cites National Healthcare Status
- Waller named No.1 firm in the South on American Bar Association's annual Health Law section
- Waller Boosts National Healthcare Regulatory Practice with the Hiring of Former CHS VP and Associate General Counsel
- Waller Elects Nine New Partners
- Waller Lansden Dortch & Davis, LLP Ranked in 2018 U.S. News – Best Lawyers "Best Law Firms" List
- Waller Adds Two Veteran Attorneys to Support Robust Healthcare Transactional, Private Equity and Venture Capital Practices
- 35 Waller Attorneys Recognized in Chambers USA
- Waller Elects Twelve New Partners
- Don Moody Recognized Among Most Influential in Dental Industry as Waller Expands its Dental and DSO Legal Practice
- Waller Earns "AHLA Top Honors" for the Tenth Consecutive Year
- 32 Waller Attorneys Recognized in Chambers USA; Healthcare Practice Earns National Recognition
- Veteran Attorneys Patsy Powers and Richard Westling Return to Waller's Healthcare Compliance and Government Enforcement Defense Team
- Waller Named to The American Bar Association's Health Law Top 10 List
- Waller Adds 11 Attorneys, Expands Several Core Practice Groups
- Five Waller Attorneys Named 2014 Alabama Super Lawyers
- Noted Healthcare Attorney Colin Luke Joins Waller in Birmingham